## THé 2021-2022

School District of Waupaca
Búdget


## Is the Lowest Proposed Tax Rate

In 30 Years



## Life is really simple, but we insist on making it complicated." -Confucius



## The Frnancial

 Foumdation
## of the

DISERICE'S Stratecic PEan

## Butt on Discipline Patience and Perseverance

－DEBT FREE March 2022
® Health Insurance Expenses are 10．2\％less than in 2010

区 Fund Balance has Increased by \＄4．5 Million since 2011

区 No Referendums in 21 years

区 9 years Taxing Under Allowable Revenue Limit 2009－2018
® \＃1 User of Health Insurance App．（WEA）
® Award Winning Athletic Complex 2018， 2020
® Award Winning Comet Café 2019

凹 Award Winning Telehealth Medicine Rooms 2018

区 State of the Art lighting and sound system－High School Theatre 2018
® New Maintenance Building 2021

区 98\％employee participation in Wellness initiatives
® 1-1 Student Technological Devices

区 Tax Reduction - 3 year's in a row 2019 to 2022

区 Lowest Tax Rate in 30 years 2022
® Business Services Department Internationally Recognized Pinnacle Achievement Award 2019
® Long Term Maintenance Infrastructure Plan approved 2021



## The

## Strategic

## Plan

## Finance, Facilities \& Operations

Through the creation of a long term plan, which will be annually updated, we will responsibly invest the funds provided to us by our community. These investments will be aligned to the goals of our district and communicated to our stakeholders to promote transparency and accountability.

## Maintenance Schedule Timeline \& Budget Estimates

## Capital Repair \& Equipment

Roofs/Gutters

Generators (Avg annual usage 36 hours per year)
High School
Middle School
Chain Elementary
Maintenance Buildings
Needle Point lonization System
High School
WLC Elementary
WLC Elementary

Chillers
Chillers
High School
Chiller \#1 (22 years old)
Chiller \#2 (22 years old) Chiller \#3 (22 years old)

Middle School
Chiller \#1 (22 years old)
Chiller \#2 (22 years old)
WLC Elementary
Chiller \#1 (20 years old)
Chiller \#2 (20 years old)
Condenser

Chiller \#1 $\# 2(20$ years old)
(20 years old $)$
Condenser
Condenser
Chain Elementary
Chiller \#1 (24 years old)
HVAC/Boilers
High School
Boiler \#1 (6 years old)
Boiler \#1 (6 years old)
Boiler \#2 (21 years old)
Boiler \#3 (21 years old)
Year

| ates |  |  |  |  |
| ---: | :---: | :---: | :---: | :---: |
| How often | $\underline{2021}$ |  | 2021 | 2022 |
| Beeded | $\underline{\text { Base }}$ |  | $\underline{2022}$ | $\underline{2023}$ |
|  |  |  | $2.8 \%$ | $2.8 \%$ |


|  |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- |
| 2023 | $\underline{2024}$ | 2025 | 2026 |  |
|  | $\underline{2024}$ | $\underline{2025}$ | $\underline{2026}$ | $\underline{2027}$ |

Annual $\$ 170,000$

$30 y r \quad \$ 40,0$ | $30 y \mathrm{yr}$ | $\$ 28,000$ |
| :--- | :--- |
| 35 yr | $\$ 3,000$ | 30yr \$20,0

$0 \quad \$ 20,000$
-

| $20 y r$ | $\$ 102,000$ |
| :--- | :--- |
| $20 y r$ | $\$ 71,000$ |
| $20 y r$ | $\$ 86,400$ |

$20 \mathrm{yr} \quad \$ 86,400$
20yr $\$ 25,8$
$20 y r \quad \$ 100,000$
$20 y \mathrm{r}$ \$100,000
$\$ 102,80$
$\$ 102,80$ $\qquad$

| 20 yr | $\$ 100,000$ |
| :--- | ---: |
| 20 yr | $\$ 100,000$ |

$\$ 105,678$
$\$ 105,678$

|  |  |
| :---: | :---: |
| $\$ 97,774$ |  |
| $\$ 97,774$ |  |
| $\$ 51,060$ |  |
|  |  |
|  |  |
|  |  |
| $\$ 249,866$ |  |


| Middle School |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
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| Boiler \#1 (22 years old) | 20yr | \$75,000 |  | \$79,259 |  |  |  |  |  |  |  |  |  |  |  |  |  | \$79,259 | \$5,284 |
| Boiler \#2 (22 years old) | 20 yr | \$75,000 |  | \$79,259 |  |  |  |  |  |  |  |  |  |  |  |  |  | \$79,259 | \$5,284 |
| Boiler \#3 (22 years old) | $20 y r$ | \$75,000 |  |  |  | \$83,759 |  |  |  |  |  |  |  |  |  |  |  | \$83,759 | \$5,584 |
| Boiler \#4 (22 years old) | 20 yr | \$75,000 |  |  |  | \$83,759 |  |  |  |  |  |  |  |  |  |  |  | \$83,759 | \$5,584 |
| Boiler \#5 (22 years old) | $20 y r$ | \$75,000 |  |  |  |  |  | \$88,516 |  |  |  |  |  |  |  |  |  | \$88,516 | \$5,901 |
| Boiler \#6 (22 years old) | 20 yr | \$75,000 |  |  |  |  |  | \$88,516 |  |  |  |  |  |  |  |  |  | \$88,516 | \$5,901 |
| WLC Elementary |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Boile \#1 (1 year old) | 20yr | \$165,000 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Boiler \#2 (26 years old) | 20 yr | \$165,000 |  |  | \$179,252 |  |  |  |  |  |  |  |  |  |  |  |  | \$179,252 | \$11,950 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Chain Elementary |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Boiler \#1 (6 years old) | 20yr | \$53,750 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Boiler \#2 (6 years old) | 20yr | \$53,750 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Maintenance Buildings |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Boiler \#1 | 20yr | \$22,725 |  |  |  |  |  |  |  |  |  |  |  |  | \$32,540 |  |  | \$32,540 | \$2,169 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Old District Office Boiler \#1 | 20 yr | \$15,000 |  |  |  |  |  |  | \$18,199 |  |  |  |  |  |  |  |  | \$18,199 | \$1,213 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
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| HVAC Air Balancing |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| High School (20 years old) | 20yr | \$80,000 | \$82,240 |  |  |  |  |  |  |  |  |  |  |  |  |  |  | \$82,240 | \$5,483 |
| Middle School (New 2021) | $20 y r$ | \$45,000 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| WLC Elementary (20 years old) | $20 y r$ | \$35,000 |  |  | \$38,023 |  |  |  |  |  |  |  |  |  |  |  |  | \$38,023 | \$2,535 |
| Chain Elementary (20 years old) | 20 yr | \$35,000 |  |  |  | \$39,088 |  |  |  |  |  |  |  |  |  |  |  | \$39,088 | \$2,606 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| HVAC Automation Upgrades (graphics,VAV's, control boards) |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| High School (14 years old) | $15 y r$ | \$125,000 |  | \$132,098 |  |  |  |  |  |  |  |  |  |  |  |  |  | \$132,098 | \$8,807 |
| Middle School (New 2021) | $15 y r$ | \$100,000 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| WLC Elementary (10 years old) | $15 y r$ | \$28,000 |  |  |  |  | \$32,146 |  |  |  |  |  |  |  |  |  |  | \$32,146 | \$2,143 |
| Chain Elementary (10 years old) | 15yr | \$21,000 |  |  |  |  | \$24,109 |  |  |  |  |  |  |  |  |  |  | \$24,109 | \$1,607 |
| Plumbing (pumps, pressure tanks, softeners) |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| High School | Annual | \$15,000 | \$15,420 | \$15,852 | \$16,296 | \$16,752 | \$17,221 | \$17,703 | \$18,199 | \$18,708 | \$19,232 | \$19,771 | \$20,324 | \$20,893 | \$21,478 | \$22,080 | \$22,698 | \$282,627 | \$18,842 |
| Middle School | Annual | \$10,000 | \$10,280 | \$10,568 | \$10,864 | \$11,168 | \$11,481 | \$11,802 | \$12,133 | \$12,472 | \$12,821 | \$13,180 | \$13,550 | \$13,929 | \$14,319 | \$14,720 | \$15,132 | \$188,418 | \$12,561 |
| WLC Elementary | Annual | \$2,500 | \$2,570 | \$2,642 | \$2,716 | \$2,792 | \$2,870 | \$2,951 | \$3,033 | \$3,118 | \$3,205 | \$3,295 | \$3,387 | \$3,482 | \$3,580 | \$3,680 | \$3,783 | \$47,105 | \$3,140 |
| Chain Elementary | Annual | \$2,000 | \$2,056 | \$2,114 | \$2,173 | \$2,234 | \$2,296 | \$2,360 | \$2,427 | \$2,494 | \$2,564 | \$2,636 | \$2,710 | \$2,786 | \$2,864 | \$2,944 | \$3,026 | \$37,684 | \$2,512 |
| Maintenance Buildings | Annual | \$2,000 | \$2,056 | \$2,114 | \$2,173 | \$2,234 | \$2,296 | \$2,360 | \$2,427 | \$2,494 | \$2,564 | \$2,636 | \$2,710 | \$2,786 | \$2,864 | \$2,944 | \$3,026 | \$37,684 | \$2,512 |
| District Office |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Pavement Resealing |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| High School | $3 y \mathrm{r}$ | \$30,000 |  |  |  |  |  | \$35,406 |  |  |  | \$36,397 |  |  |  |  |  | \$71,803 | \$4,787 |
| Middle School | $3 y \mathrm{r}$ | \$17,000 |  |  | \$18,468 |  |  | \$18,985 |  |  |  | \$19,976 |  |  |  |  |  | \$57,429 | \$3,829 |
| WLC Elementary | $3 y \mathrm{r}$ | \$15,000 |  |  |  | \$16,572 |  |  |  | \$17,036 |  |  |  |  |  |  |  | \$33,608 | \$2,241 |
| Chain Elementary | $3 y \mathrm{r}$ | \$15,000 | \$15,420 |  |  |  |  |  | \$19,509 |  |  |  |  |  |  |  |  | \$34,929 | \$2,329 |
| Maintenance Buildings | 3 yr | \$2,500 |  |  |  |  |  | \$2,951 |  |  |  |  |  |  |  |  |  | \$2,951 | \$197 |
| Old District Office |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |


| Pavement Replacement |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
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| High School | $20 y r$ | \$380,000 |  | \$401,578 |  |  |  |  |  |  |  |  |  |  |  |  |  | \$401,578 | \$26,772 |
| Middle School | $20 y r$ | \$150,000 |  |  |  |  |  |  |  |  |  | \$197,707 |  |  |  |  |  | \$197,707 | \$13,180 |
| WLC Elementary | 20 yr | \$150,000 |  |  |  |  |  |  |  |  |  | \$197,707 |  |  |  |  |  | \$197,707 | \$13,180 |
| Chain Elementary | $20 y r$ | \$80,000 |  |  | \$86,910 |  |  |  |  |  |  |  |  |  |  |  |  | \$86,910 | \$5,794 |
| Maintenance Buildings | $20 y r$ | \$10,000 |  |  |  | \$11,168 |  |  |  |  |  |  |  |  |  |  |  | \$11,168 | \$745 |
| Old District Office |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Bathroom Fixtures |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| High School | Annual | \$2,500 | \$2,570 | \$2,642 | \$2,716 | \$2,792 | \$2,870 | \$2,951 | \$3,033 | \$3,118 | \$3,205 | \$3,295 | \$3,387 | \$3,482 | \$3,580 | \$3,680 | \$3,783 | \$47,105 | \$3,140 |
| Middle School | Annual | \$1,000 | \$1,028 | \$1,057 | \$1,086 | \$1,117 | \$1,148 | \$1,180 | \$1,213 | \$1,247 | \$1,282 | \$1,318 | \$1,355 | \$1,393 | \$1,432 | \$1,472 | \$1,513 | \$18,842 | \$1,256 |
| WLC Elementary | Annual | \$750 | \$771 | \$793 | \$815 | \$838 | \$861 | \$885 | \$910 | \$935 | \$962 | \$989 | \$1,016 | \$1,045 | \$1,074 | \$1,104 | \$1,135 | \$14,131 | \$942 |
| Chain Elementary | Annual | \$750 | \$771 | \$793 | \$815 | \$838 | \$861 | \$885 | \$910 | \$935 | \$962 | \$989 | \$1,016 | \$1,045 | \$1,074 | \$1,104 | \$1,135 | \$14,131 | \$942 |
| Maintenance Buildings | Annual | \$750 | \$771 | \$793 | \$815 | \$838 | \$861 | \$885 | \$910 | \$935 | \$962 | \$989 | \$1,016 | \$1,045 | \$1,074 | \$1,104 | \$1,135 | \$14,131 | \$942 |
| Old District Office |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Window Replacements |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| High School | Annual | \$1,500 | \$1,542 | \$1,585 | \$1,630 | \$1,675 | \$1,722 | \$1,770 | \$1,820 | \$1,871 | \$1,923 | \$1,977 | \$2,032 | \$2,089 | \$2,148 | \$2,208 | \$2,270 | \$28,263 | \$1,884 |
| Middle School | Annual | \$1,000 | \$1,028 | \$1,057 | \$1,086 | \$1,117 | \$1,148 | \$1,180 | \$1,213 | \$1,247 | \$1,282 | \$1,318 | \$1,355 | \$1,393 | \$1,432 | \$1,472 | \$1,513 | \$18,842 | \$1,256 |
| WLC Elementary | Annual | \$300 | \$308 | \$317 | \$326 | \$335 | \$344 | \$354 | \$364 | \$374 | \$385 | \$395 | \$406 | \$418 | \$430 | \$442 | \$454 | \$5,653 | \$377 |
| Chain Elementary | Annual | \$600 | \$617 | \$634 | \$652 | \$670 | \$689 | \$708 | \$728 | \$748 | \$769 | \$791 | \$813 | \$836 | \$859 | \$883 | \$908 | \$11,305 | \$754 |
| Maintenance Buildings | Annual | \$600 | \$617 | \$634 | \$652 | \$670 | \$689 | \$708 | \$728 | \$748 | \$769 | \$791 | \$813 | \$836 | \$859 | \$883 | \$908 | \$11,305 | \$754 |
| Old District Office |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Light Fixtures |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| High School | Annual | \$1,000 | \$1,028 | \$1,057 | \$1,086 | \$1,117 | \$1,148 | \$1,180 | \$1,213 | \$1,247 | \$1,282 | \$1,318 | \$1,355 | \$1,393 | \$1,432 | \$1,472 | \$1,513 | \$18,842 | \$1,256 |
| Middle School | Annual | \$600 | \$617 | \$634 | \$652 | \$670 | \$689 | \$708 | \$728 | \$748 | \$769 | \$791 | \$813 | \$836 | \$859 | \$883 | \$908 | \$11,305 | \$754 |
| WLC Elementary | Annual | \$200 | \$206 | \$211 | \$217 | \$223 | \$230 | \$236 | \$243 | \$249 | \$256 | \$264 | \$271 | \$279 | \$286 | \$294 | \$303 | \$3,768 | \$251 |
| Chain Elementary | Annual | \$200 | \$206 | \$211 | \$217 | \$223 | \$230 | \$236 | \$243 | \$249 | \$256 | \$264 | \$271 | \$279 | \$286 | \$294 | \$303 | \$3,768 | \$251 |
| Maintenance Buildings | Annual | \$200 | \$206 | \$211 | \$217 | \$223 | \$230 | \$236 | \$243 | \$249 | \$256 | \$264 | \$271 | \$279 | \$286 | \$294 | \$303 | \$3,768 | \$251 |
| Old District Office |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
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| Security System/Wiring |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| High School | $15 y r$ | \$105,000 |  |  |  |  |  |  | \$127,392 |  |  |  |  |  |  |  |  | \$127,392 | \$8,493 |
| Middle School | $15 y r$ | \$105,000 |  |  |  |  |  | \$123,922 |  |  |  |  |  |  |  |  |  | \$123,922 | \$8,261 |
| WLC Elementary | $15 y r$ | \$105,000 | \$107,940 |  |  |  |  |  |  | \$130,959 |  |  |  |  |  |  |  | \$238,899 | \$15,927 |
| Chain Elementary | Annual | \$3,750 | \$3,855 | \$3,963 | \$4,074 | \$4,188 | \$4,305 | \$4,426 | \$4,550 | \$4,677 | \$4,808 | \$4,943 | \$5,081 | \$5,223 | \$5,370 | \$5,520 | \$5,675 | \$70,657 | \$4,710 |
| Maintenance Buildings | Annual | \$3,750 | \$3,855 | \$3,963 | \$4,074 | \$4,188 | \$4,305 | \$4,426 | \$4,550 | \$4,677 | \$4,808 | \$4,943 | \$5,081 | \$5,223 | \$5,370 | \$5,520 | \$5,675 | \$70,657 | \$4,710 |
| Old District Office |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Telephone System Upgrade | $15 y r$ | \$50,000 |  |  |  |  |  |  |  |  | \$64,107 |  |  |  |  |  |  | \$64,107 | \$4,274 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |


| Ceiling Repairs | Annual | \$10,000 | \$10,280 | \$10,568 | \$10,864 | \$11,168 | \$11,481 | \$11,802 | \$12,133 | \$12,472 | \$12,821 | \$13,180 | \$13,550 | \$13,929 | \$14,319 | \$14,720 | \$15,132 | \$188,418 | \$12,561 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Flooring (tile/carpet replacement) |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| High School | Annual | \$2,500 | \$2,570 | \$2,642 | \$2,716 | \$2,792 | \$2,870 | \$2,951 | \$3,033 | \$3,118 | \$3,205 | \$3,295 | \$3,387 | \$3,482 | \$3,580 | \$3,680 | \$3,783 | \$47,105 | \$3,140 |
| Middle School | Annual | \$2,500 | \$2,570 | \$2,642 | \$2,716 | \$2,792 | \$2,870 | \$2,951 | \$3,033 | \$3,118 | \$3,205 | \$3,295 | \$3,387 | \$3,482 | \$3,580 | \$3,680 | \$3,783 | \$47,105 | \$3,140 |
| WLC Elementary | Annual | \$500 | \$514 | \$528 | \$543 | \$558 | \$574 | \$590 | \$607 | \$624 | \$641 | \$659 | \$677 | \$696 | \$716 | \$736 | \$757 | \$9,421 | \$628 |
| Chain Elementary | Annual | \$1,000 | \$1,028 | \$1,057 | \$1,086 | \$1,117 | \$1,148 | \$1,180 | \$1,213 | \$1,247 | \$1,282 | \$1,318 | \$1,355 | \$1,393 | \$1,432 | \$1,472 | \$1,513 | \$18,842 | \$1,256 |
| Maintenance Buildings | Annual | \$1,000 | \$1,028 | \$1,057 | \$1,086 | \$1,117 | \$1,148 | \$1,180 | \$1,213 | \$1,247 | \$1,282 | \$1,318 | \$1,355 | \$1,393 | \$1,432 | \$1,472 | \$1,513 | \$18,842 | \$1,256 |
| Old District Office |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Walls/Painting |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| High School | Annual | \$3,000 | \$3,084 | \$3,170 | \$3,259 | \$3,350 | \$3,444 | \$3,541 | \$3,640 | \$3,742 | \$3,846 | \$3,954 | \$4,065 | \$4,179 | \$4,296 | \$4,416 | \$4,540 | \$56,525 | \$3,768 |
| Middle School | Annual | \$2,000 | \$2,056 | \$2,114 | \$2,173 | \$2,234 | \$2,296 | \$2,360 | \$2,427 | \$2,494 | \$2,564 | \$2,636 | \$2,710 | \$2,786 | \$2,864 | \$2,944 | \$3,026 | \$37,684 | \$2,512 |
| WLC Elementary | Annual | \$1,000 | \$1,028 | \$1,057 | \$1,086 | \$1,117 | \$1,148 | \$1,180 | \$1,213 | \$1,247 | \$1,282 | \$1,318 | \$1,355 | \$1,393 | \$1,432 | \$1,472 | \$1,513 | \$18,842 | \$1,256 |
| Chain Elementary | Annual | \$1,000 | \$1,028 | \$1,057 | \$1,086 | \$1,117 | \$1,148 | \$1,180 | \$1,213 | \$1,247 | \$1,282 | \$1,318 | \$1,355 | \$1,393 | \$1,432 | \$1,472 | \$1,513 | \$18,842 | \$1,256 |
| Maintenance Buildings | Annual | \$1,000 | \$1,028 | \$1,057 | \$1,086 | \$1,117 | \$1,148 | \$1,180 | \$1,213 | \$1,247 | \$1,282 | \$1,318 | \$1,355 | \$1,393 | \$1,432 | \$1,472 | \$1,513 | \$18,842 | \$1,256 |
| Old District Office |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Locker Repair/Replacement |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| High School | Annual | \$10,000 | \$10,280 | \$10,568 | \$10,864 | \$11,168 | \$11,481 | \$11,802 | \$12,133 | \$12,472 | \$12,821 | \$13,180 | \$13,550 | \$13,929 | \$14,319 | \$14,720 | \$15,132 | \$188,418 | \$12,561 |
| Middle School | Annual | \$10,000 | \$10,280 | \$10,568 | \$10,864 | \$11,168 | \$11,481 | \$11,802 | \$12,133 | \$12,472 | \$12,821 | \$13,180 | \$13,550 | \$13,929 | \$14,319 | \$14,720 | \$15,132 | \$188,418 | \$12,561 |
| WLC Elementary | Annual | \$3,000 | \$3,084 | \$3,170 | \$3,259 | \$3,350 | \$3,444 | \$3,541 | \$3,640 | \$3,742 | \$3,846 | \$3,954 | \$4,065 | \$4,179 | \$4,296 | \$4,416 | \$4,540 | \$56,525 | \$3,768 |
| Chain Elementary | Annual | \$3,000 | \$3,084 | \$3,170 | \$3,259 | \$3,350 | \$3,444 | \$3,541 | \$3,640 | \$3,742 | \$3,846 | \$3,954 | \$4,065 | \$4,179 | \$4,296 | \$4,416 | \$4,540 | \$56,525 | \$3,768 |
| Maintenance Buildings | Annual | \$3,000 | \$3,084 | \$3,170 | \$3,259 | \$3,350 | \$3,444 | \$3,541 | \$3,640 | \$3,742 | \$3,846 | \$3,954 | \$4,065 | \$4,179 | \$4,296 | \$4,416 | \$4,540 | \$56,525 | \$3,768 |
| District Office |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Floor Scrubbers | Annual | \$7,000 | \$7,196 | \$7,397 | \$7,605 | \$7,818 | \$8,036 | \$8,261 | \$8,493 | \$8,731 | \$8,975 | \$9,226 | \$9,485 | \$9,750 | \$10,023 | \$10,304 | \$10,592 | \$131,893 | \$8,793 |
| Vacuums | Annual | \$700 | \$720 | \$740 | \$760 | \$782 | \$804 | \$826 | \$849 | \$873 | \$898 | \$923 | \$948 | \$975 | \$1,002 | \$1,030 | \$1,059 | \$13,189 | \$879 |
| Building Exteriors | Annual | \$5,000 | \$5,140 | \$5,284 | \$5,432 | \$5,584 | \$5,740 | \$5,901 | \$6,066 | \$6,236 | \$6,411 | \$6,590 | \$6,775 | \$6,964 | \$7,159 | \$7,360 | \$7,566 | \$94,209 | \$6,281 |
| Utility Vehicle/Lawn Equipment | 10yr | \$83,000 |  |  |  |  | \$95,289 |  |  |  |  |  | \$112,461 |  |  |  |  | \$207,750 | \$13,850 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Projected Inflation on Utility Costs |  | \$712,000 | \$731,936 | \$752,430 | \$773,498 | \$795,156 | \$817,421 | \$840,308 | \$863,837 | \$888,024 | \$912,889 | \$938,450 | \$964,727 | \$991,739 | \$1,019,508 | \$1,048,054 | \$1,077,399 | \$13,415,377 | \$894,358 |
| Inflation assumed per year: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Annual Maintenance Contracts |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  | \$718.613 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| for items such as lawn care, snowplow, HVAC, |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| waste management, contracted custodial etc) |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Annual Operations Maintenance |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| (This category covers all non-salary expenses for items such as cleaning supplies, maintenance |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  | Annual | \$70,000 | \$71,960 | \$73,975 | \$76,046 | \$78,175 | \$80,364 | \$82,615 | \$84,928 | \$87,306 | \$89,750 | \$92,263 | \$94,847 | \$97,502 | \$100,232 | \$103,039 | \$105,924 | \$1,318,927 | \$87,92 |
| supplies, minor repairs \& painting, floor |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| refinishing, fire \& safety equipment, etc.) |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |




This budget has a moral fiber of servituide and taking care of its own family incorporated into the depths of its foundation.

Taxes are projected to go down from last year giving the district its lowest tax mill rate in thirty years.

Wäges are going up and the districts infrastructure is being strategically maintamed and repaired annually

Free meal offerings are being provided again to our students by our dedicated food; service team.

COVID-19 safety protocols continue to oceupyfunds within this budget going way beyond the amount of the relief montes offered by the federal government.

Yet, regardless of the uncertainty of being in the midst of a worldwide pandemic, the 2021-22 School District of Waupaca's Budget is balanced.
The district's fiscal houseis-in order.

Balancing the budget is a little like protecting your virtue: You just have tolearn to say "no.Ronald Reagan

## Fund 10 <br> \$27,172,644 Revenues \$27,172,644 Expenses

# Where is the Money Spent and How 

 IS It accounted FOR? Two Different perspectivesExpenditures by Function

Expenditures by
Object

Is the type of goods and services expendifure purchased. is made

## 2021-2022

Projected Expenditures by Function
(Note: Fund 10 Expenditures only)


## 2021-2022 <br> Projected Expenditures by Object <br> (Note: Fund 10 Expenditures only)

Non-Salary 28\%

Salaries \& Fringe

## Where does the Money Come From?

School finance regulations specify the amount of dollars the district is permitted to raise from property taxes and general state aid. This amount is called the revenue limit

## The School District of Waupaca receives $92.12 \%$ of its money from these two sources

2021-2022 Projected Revenues by Source (Note: Fund 10 Revenues only)



|  | The Importance of Fund Balance |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Fund Balance Depletion Exercise Example |  |  |  |  |  |  |  |
| SCHOOL DISTRICT OF WAUPACA |  |  | Short Term |  |  |  |  |
|  |  |  | rowing Needed |  |  |  |  |
|  | EXPENDITURE | PROJECTED | PROJECTED | PROJECTED | PROJECTED | PROJECTED | PROJECTED |
| Compounded Expenses | BUDGET | BUDGET | BUDGET | BUDGET | BUDGET | BUDGET | BUDGET |
|  | 2017-18 | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 |
| Projected Expenditures |  |  |  |  |  |  |  |
| Salary \& Fringe increase at 3.5\% per year |  |  |  |  |  |  |  |
| Fund 10 Salary \& Fringe | \$16,927,585 | \$17,350,775 | \$17,784,544 | \$18,229,158 | "\$18,867,178 | \$19,338,858 | \$19,822,329 |
| Operating Transfer (portion of Fund 27 \& 50 covered by Fund 10) | \$2,751,284 | \$2,847,579 | \$2,947,244 | \$3,050,398 | \$3,157,162 | \$3,267,662 | \$3,382,031 |
| Non-Salary Inflationary Increases at 3\% per year | \$6,338,443 | \$6,528,596 | \$6,724,454 | \$6,926,188 | \$7,133,973 | \$7,347,993 | \$7,568,432 |
| (does not include operating transfer) |  |  |  |  |  |  |  |
| Adjustments |  |  |  |  |  |  |  |
| Total Projected Expenditures | \$26,017,312 | \$26,726,950 | \$27,456,242 | \$28,205,743 | \$29,158,313 | \$29,954,513 | \$30,772,792 |
| Revenue Limit |  |  |  |  |  |  |  |
| Revenue Projected (1\% increase) | \$25,078,534 | \$25,329,319 | \$25,582,613 | \$25,838,439 | \$26,096,823 | \$26,357,791 | \$26,621,369 |
| PROJECTED ANNUAL SURPLUS / DEFICIT | (\$938,778) | (\$1,397,631) | (\$1,873,630) | (\$2,367,304) | (\$3,061,490) | (\$3,596,721) | (\$4,151,423) |
| Projected Pupil Count | 2154 | 2108 | 2080 | 2038 | 2013 | 1984 | 1976 |
| Fund Balance Depletion |  |  |  |  |  | NEGATIVE FUN | 3ALANCE |
| Projected Ending Fund Balance | \$8,609,268 | \$7,211,637 | \$5,338,008 | \$2,970,703 | (\$90,787) | $(\$ 3,687,508)$ | (\$7,838,931) |
| Estimated Short Term Borrowing Amount Needed |  | - | \$3,000,000 | \$6,000,000 | \$9,000,000 |  |  |
| Estimated Interest Amount of Borrowing to be paid out of Instruc | udget 3\% |  | \$90,000 | \$180,000 | \$270,000 | Referendum to | xceed Rev. Cap |




SCHOOL BOARD MEETING MINUTES August 10, 2021 Regular Meeting

Building and Grounds Committee:

A motion was made by Steve Klismet, per Committee recommendation, to approve moving the majority of additional funds attained from the 2020-2021 budget outcome to Capital Projects Fund 49 to address building safety entryway renovations at all school buildings as presented. The motion carried unanimously on a roll call vote.

A motion was made by Steve Klismet, per Committee recommendation, to give Director of Business Services Carl Hayek the authority to work with Hart Law Offices to negotiate a counteroffer for the sale of Lot \#34297476 that is closer to the appraised value. The motion carried unanimously on a roll call vote.

A motion was made by Steve Klismet, per Committee recommendation, to approve moving $\$ 200,000$ of additional funds attained from the 2020-2021 budget outcome to Capital Projects Fund 49 to complete the funding of the new Maintenance building as presented. The motion carried unanimously on a roll call vote.

Fund 10 and Fund 49
2021-2022
Fund Balance Designation

## SCHOOL BOARD MEETING MINUTES

August 10, 2021 Regular Meeting

A motion was made by Steve Klismet, per Committee recommendation, to approve moving the majority of additional Transfer to Fund 49 school buildings as presented. The motion carried unanimously on a roll call vote. funds attained from the 2020-2021 budget outcome to Capital Projects Fund 49 to address building safety entryway renovations at all at all school buildings as presented
The motion carried unanimously on a roll call vote

A motion was made by Steve Klismet, per Committee recommendation to approve moving $\$ 200,000$ of additional funds attained from the 2020-2021 budget outcome to Capital Projects Fund 49 to complete the funding of the new Maintenance building as presented.
The motion carried unanimously on a roll call vote.

|  |  |  |  |
| :--- | :--- | :--- | :--- | :--- |
|  |  |  |  |
|  |  |  |  |
|  |  |  |  |
|  |  |  |  |
|  |  |  |  |
|  |  |  |  |


| \$26,328,083 | Expenses |  |
| :---: | :---: | :---: |
| \$27,807,965 | Revenues |  |
| \$1,479,882 |  |  |
| \$1,000,000 | Safety Bld upgrades |  |
| \$479,882 | Amount left |  |
|  |  |  |
|  |  |  |
|  |  |  |
|  |  |  |
| \$200,000 | New Maintenance Building |  |
|  | Remaining stays in |  |
| \$279,882 | Fund Balance |  |
|  |  | 5 \% |
| 2021-2022 Proposed Fund Balance Designation |  |  |
|  |  | 8 |
| $2020-21$ <br> End of Year | General Fund Year End | 2021-22 <br> End of Year |
|  | Fund Equity Position |  |
|  |  | \$11,423,810 |
|  |  |  |
|  | Transfer to Fund 49 Building Safety | \$1,000,000 |
|  | Transfer to Fund 49 New Maint., Building | \$200,000 |
| \$11,423,810 | Designated Fund Balance | \$10,223,810 |
|  | . |  |
| \$11,423,810 | Total All Designated Fund Balances | \$10,223,810 |



| *Source: 2019-2020 School District Annual Reort Data (DPI) |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Surrounding School Districts |  |  |  |  |  |
|  | TOTAL CURRENT |  |  | TOTAL | FOOD \& | TOTAL |  |
|  | EDUCATION |  |  | EDUCATION | COMMUNITY | DISTRICT |  |
|  | COST | TRANSPORTATION | FACILITY | COST | SERVICE | COST | 19-20 |
| NAME | (TCEC) | COST | COST | (TEC) | COST | (TDC) | MEMBERSHIP |
| Clintonville | 13,554 | 348 | 2,130 | 16,032 | 1,054 | 17,086 | 1,313 |
| Iola-Scandinavia | 12,147 | 661 | 975 | 13,784 | 741 | 14,524 | 676 |
| Manawa | 12,147 | 661 | 975 | 13,784 | 741 | 14,524 | 676 |
| New London | 10,122 | 546 | 1,227 | 11,896 | 589 | 12,485 | 2,389 |
| Waupaca | 11,514 | 580 | 297 | 12,391 | 476 | 12,867 | 2,171 |
| Weyauwega-Fremont | 11,060 | 506 | 1,773 | 13,339 | 529 | 13,868 | 852 |
| Wild Rose | 11,594 | 698 | 1,022 | 13,313 | 441 | 13,755 | 577 |
| Group Average | 11,734 | 571 | 1,200 | 13,506 | 653 | 14,158 | 1236 |
| Statewide Average | 12,405 | 586 | 1,259 | 14,249 | 655 | 14,904 | 2,035 |



## 2019-2020 Surrounding Schools

 Total Educational Cost Comparison *most current information available from DPI based upon 19-20 audited annual report
*Source: 2019-2020 School District Annual Reort Data (DPI)

|  |  | CESA 5 Cost Comparisons |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | TOTAL CURRENT | TRANSPORTATION | FACILITY | TOTAL | FOOD AND | TOTAL |  |
|  | EDUCATION COST | COST | COST | EDUCATION COST | COMM SERVICE | DISTRICT COST | 19-20 |
| NAME | PER MEMBER (TCEC) | PER MEMBER | PER MEMBER | PER MEMBER (TEC) | PER MEMBER | PER MEMBER (TDC) | MEMBERSHIP |
| Adams-Friendship Area | 12,763 | 522 | 78 | 13,363 | 852 | 14,215 | 1,511 |
| Almond-Bancroft | 11,720 | 826 | 536 | 13,082 | 602 | 13,684 | 440 |
| Altoona | 11,246 | 507 | 1,418 | 13,172 | 514 | 13,686 | 1,572 |
| Auburndale | 11,988 | 778 | 106 | 12,872 | 603 | 13,475 | 766 |
| Baraboo | 11,131 | 452 | 2,034 | 13,617 | 609 | 14,226 | 3,012 |
| Cambria-Friesland | 14,528 | 624 | 450 | 15,602 | 1,194 | 16,796 | 395 |
| Columbus | 11,665 | 560 | -228 | 11,997 | 687 | 12,684 | 1,289 |
| Fall River | 12,085 | 221 | 1,029 | 13,335 | 526 | 13,861 | 523 |
| Iola-Scandinavia | 12,147 | 661 | 975 | 13,784 | 741 | 14,524 | 676 |
| Lodi | 11,836 | 725 | 1,936 | 14,497 | 764 | 15,261 | 1,524 |
| Marshfield | 11,205 | 384 | 1,565 | 13,154 | 412 | 13,565 | 4,002 |
| Mauston | 11,787 | 502 | 1,587 | 13,876 | 777 | 14,653 | 1,453 |
| Montello | 12,652 | 790 | 963 | 14,405 | 498 | 14,903 | 731 |
| Necedah Area | 13,279 | 796 | 1,033 | 15,108 | 702 | 15,810 | 731 |
| Nekoosa | 10,729 | 665 | 1,573 | 12,966 | 700 | 13,666 | 1,146 |
| New Lisbon | 12,580 | 688 | 266 | 13,534 | 642 | 14,176 | 608 |
| Pardeeville Area | 11,709 | 625 | 1,151 | 13,486 | 426 | 13,912 | 860 |
| Pittsville | 11,661 | 835 | 482 | 12,978 | 998 | 13,976 | 581 |
| Port Edwards | 12,772 | 561 | 90 | 13,423 | 529 | 13,952 | 477 |
| Portage Community | 11,690 | 538 | 169 | 12,396 | 402 | 12,799 | 2,274 |
| Poynette | 10,985 | 452 | 1,798 | 13,235 | 330 | 13,565 | 1,068 |
| Princeton | 12,970 | 524 | 112 | 13,606 | 462 | 14,068 | 386 |
| Randolph | 11,802 | 345 | 2,363 | 14,511 | 415 | 14,926 | 542 |
| Reedsburg | 11,639 | 461 | 1,072 | 13,171 | 488 | 13,659 | 2,842 |
| Rio Community | 14,690 | 450 | 478 | 15,617 | 605 | 16,223 | 422 |
| Rosholt | 12,823 | 746 | 12 | 13,581 | 365 | 13,947 | 519 |
| Sauk Prairie | 11,370 | 507 | 1,779 | 13,657 | 810 | 14,467 | 2,752 |
| Stevens Point Area | 11,504 | 603 | 1,219 | 13,326 | 480 | 13,806 | 7,524 |
| Tomorrow River | 11,035 | 528 | 2,663 | 14,227 | 612 | 14,839 | 942 |
| Tri-County Area | 12,423 | 506 | 0 | 12,928 | 833 | 13,761 | 640 |
| Waupaca | 11,514 | 580 | 297 | 12,391 | 476 | 12,867 | 2,171 |
| Wautoma Area | 11,692 | 473 | 321 | 12,485 | 808 | 13,293 | 1,382 |
| Westfield | 11,290 | 521 | 86 | 11,897 | 456 | 12,353 | 1,168 |
| Wild Rose | 11,594 | 698 | 1,022 | 13,313 | 441 | 13,755 | 577 |
| Wisconsin Dells | 11,223 | 449 | 2,858 | 14,530 | 466 | 14,996 | 1,795 |
| Wisconsin Rapids | 11,322 | 634 | 1,375 | 13,331 | 599 | 13,929 | 5,214 |
| Group Average | 11,974 | 576 | 963 | 13,513 | 606 | 14,119 | 1,514 |
| Statewide Average | 12,405 | 586 | 1,259 | 14,249 | 655 | 14,904 | 2,035 |

## 2019-2020 CESA 5

Current Educational Cost Comparison
*most current information available from DPI based upon 19-20 audited annual report





## School District of Waupaca

Actual
Tax Dollars Collected


SCHOOL DISTRICT OF WAUPACA
Portage, Waupaca, and Waushara Counties, Wisconsin Equalized Valuation by Municipality (IID Out)
(2020 Actual and 2021 Projections)

Wisconsin Public Finance Professlonals, LLC 1025 S. Moorland Rd. Sulte 504
Brookineld, WI 53005
414-434-9644
Fax: 414-226-2014

School District of Waupaca Property Valuation History
$\$ 1,900,000,000$
\$1,800,000,000
\$1,700,000,000
$\$ 1,600,000,000$
$\$ 1,500,000,000$
\$1,400,000,000
$\$ 1,300,000,000$
$\$ 1,200,000,000$
\$1,100,000,000
\$1,000,000,000


## Mill Rate per siooo Analysis



School District Of Waupaca
Annual Mill Rate Pattern


## Projected tax impact For a Home valued at \$200,000



| Annual Tax Levy Comparisons |  |  |
| :---: | :---: | :---: |
|  | Projected 2021-22 |  |
| Potential Tax Levy Breakout |  |  |
| Fund 10 (General Fund) |  | \$11,408,250 |
| Fund 38 (Capital Exp) |  | \$216,256 |
| Fund 39 (Debt Service) |  | \$0 |
| Property Chargeback |  | \$94,792 |
| Total Tax Levy (All Funds) |  | \$11,719,298 |
|  |  |  |
|  | 2020-21 |  |
| Potential Tax Levy Breakout |  |  |
| Fund 10 (General Fund) |  | \$12,152,170 |
| Fund 38 (Capital Exp) |  | \$216,256 |
| Fund 39 (Debt Service) |  | \$0 |
| Property Chargeback |  |  |
|  |  |  |
| Total Tax Levy (All Funds) |  | \$12,368,426 |
|  |  |  |
|  | 2019-20 |  |
| Potential Tax Levy Breakout |  |  |
| Fund 10 (General Fund) |  | \$12,647,024 |
| Fund 38 (Capital Exp) |  | \$216,256 |
| Fund 39 (Debt Service) |  | \$0 |
| Fund 41 (Captial Projects) |  | \$70,000 |
|  |  |  |
| Total Tax Levy (All Funds) |  | \$12,933,280 |
|  |  |  |
|  | 2018-19 |  |
| Potential Tax Levy Breakout |  |  |
| Fund 10 (General Fund) |  | \$13,579,276 |
| Fund 38 (Capital Exp) |  | \$216,256 |
| Fund 39 (Debt Service) |  | \$2,866,494 |
| Property Chargeback |  |  |
|  |  |  |
| Total Tax Levy (All Funds) |  | \$16,662,026 |



## Surrounding School Districts Mill Rate Comparisons

| School District | 2006-07 | 2007-08 | 2008-09 | 2009-10 | 2010-11 | 2011-12 | 2012-13 | 2013-14 | 2014-15 | 2015-16 | 2016-17 | 2017-18 | 2018-19 | 2019-20 | 2020-21 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Clintonville | 9.89 | 9.89 | 9.87 | 10.97 | 13.17 | 11.31 | 11.74 | 11.35 | 11.41 | 10.86 | 10.76 | 10.77 | 10.74 | 10.75 | 10.74 |
| Iola/Scandinavia | 7.44 | 7.86 | 7.57 | 9.11 | 9.83 | 9.40 | 9.89 | 10.09 | 10.17 | 10.34 | 11.11 | 10.32 | 10.30 | 11.05 | 10.70 |
| Manawa | 8.64 | 8.96 | 8.63 | 9.73 | 10.80 | 10.75 | 10.01 | 10.02 | 8.91 | 8.66 | 9.14 | 9.14 | 9.14 | 9.39 | 9.44 |
| New London | 7.86 | 8.02 | 8.32 | 9.58 | 9.96 | 9.83 | 9.68 | 10.31 | 10.35 | 10.31 | 9.83 | 9.16 | 7.73 | 7.94 | 7.85 |
| Waupaca | 8.34 | 8.25 | 8.31 | 8.40 | 8.86 | 9.20 | 10.40 | 10.65 | 11.16 | 11.63 | 10.98 | 10.79 | 10.84 | 7.98 | 7.51 |
| Weyauwega | 7.43 | 7.78 | 7.40 | 8.39 | 7.91 | 7.67 | 8.55 | 8.68 | 8.33 | 8.32 | 7.69 | 9.88 | 9.88 | 9.87 | 9.87 |
| Wild Rose | 8.15 | 7.95 | 7.68 | 8.41 | 8.62 | 8.75 | 8.87 | 8.98 | 8.77 | 8.65 | 8.08 | 7.80 | 7.55 | 7.69 | 7.18 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |

Surrounding School District's Mill Rate Comparisons




School District of Waupaca Enrollment Trend
(based upon 3rd Friday Sept. Count- per revenue limit wksheet-includes Summer fte)


September Count 2021/22-9/17/21

| September Count 2021/22-9/17/21 |  |  |  |  |  |  |  |  |  |  |  |  |  |  | Open Enrollment Breakout for Graph |  |  |  | Diff |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |  |  | Calculation |  | PLUS | MINUS | PLUS | MINUS |  |
|  | WLC | Comm. | CEC | Middle <br> School | High <br> School | Open <br> Enrollment |  |  |  |  |  |  |  | Grade | OEOut | OEIN | OUT-Tuition <br>  <br> Other | IN-Tuition <br> Waiver <br> \&Other |  |
| Speech | - | - |  |  |  | - | - |  |  |  |  |  |  | Speech |  |  |  |  |  |
| EC | 10 |  |  |  |  | - | 10 |  |  |  |  |  |  | EC | 0 | 0 |  |  |  |
| 4K | 52 | 51 | 13 |  |  | (10) | 106 |  |  |  |  |  |  | 4K | 7 | 17 |  |  | -10 |
| KF | 120 |  | 18 |  |  | 1 | 139 |  |  | Breakout |  |  |  | KF | 9 | 8 |  |  |  |
| 1 | 120 |  | 18 |  |  | (1) | 137 |  |  | From IC Sun | mmary |  |  | 1 | 13 | 14 |  |  | -1 |
| 2 | 125 |  | 18 |  |  | - | 143 |  |  | 2,009.00 | Actual Head | Count |  | 2 | 9 | 9 |  |  | 0 |
| 3 | 129 |  | 16 |  |  | (5) | 140 |  |  | 2,019 | Adjusted He | ead Count |  | 3 | 8 | 13 | 0 |  | -5 |
| 4 | 115 |  | 15 |  |  | (4) | 126 | 801 |  | (10.00) | Difference |  |  | 4 | 5 | 9 | 0 |  | -4 |
| 5 |  |  | 13 | 140 |  | 2 | 155 |  |  |  |  |  |  | 5 | 12 | 11 | 1 |  | 2 |
| 6 |  |  | 19 | 117 |  | 4 | 140 |  |  | 144 | OE OUT | (+)Tuition | Waiver/Othe | 6 | 10 | 6 | 0 | 0 | 4 |
| 7 |  |  | 7 | 141 |  | (4) | 144 |  |  | 134 | OEIN | (+)Tuition | Waiver/Othe | 7 | 5 | 9 | 2 | 2 | -4 |
| 8 |  |  | 13 | 157 |  | 5 | 175 | 614 |  |  |  |  |  | 8 | 10 | 5 | 0 | 0 | 5 |
| 9 |  |  |  |  | 164 | 5 | 169 |  |  | 10 | Difference |  |  | 9 | 12 | 6 | 0 | 1 | $5$ |
| 10 |  |  |  |  | 137 | - | 137 |  |  |  |  |  |  | 10 | 9 | 8 | 0 | 1 |  |
| 11 |  |  |  |  | 132 | 9 | 141 |  |  |  |  |  |  | 11 | 14 | 5 | 0 | 0 | 9 |
| 12 |  |  |  |  | 149 | 8 | 157 | 604 |  |  |  |  |  | 12 | 18 | 6 | 0 | 4 |  |
| Pupils | 671.00 | 51.00 | 150.00 | 555.00 | 582.00 | 10.00 | 2,019 |  |  |  | 2,009.00 | Count |  |  | 141 | 126 | 3 | 8 |  |
| FTE | 645.20 | 30.60 | 143.50 | 555.00 | 582.00 | 15.00 | 1,971 | 4K | 106 |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  | KF | 139 |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  | 1st-12 | 1,764 |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  | spec. | 10 |  |  |  |  |  |  |  |  |  |  |

Summer School Cost Analysis



区 The following assumptions have been made to guide the development of this annual budget (financial plan). Changes in laws and regulations of the state or federal government may render these assumptions incomplete or inaccurate. This annual budget is adjusted in late October to reflect information that is current at that time. Listed below are decisions that influence these budget projections:


® District enrollment is estimated to decrease by $\underline{24}$ students from last year using the Revenue Limit September Third Friday Count methodology calculation.
区 It is assumed the district will accept $\underline{134}$ students $\underline{\text { In }}$ under the Open Enrollment/Tuition waiver law and 144 students Out under the open enrollment/tuition waiver law.
® A projected Property Valuation increase of 7.33\%
区 \$148,422 in grant dollars will be applied to the district's charter school, CEC in its 4th year of operation.

Replaced Positions due to Retirement or Resignations:
7. 5 FTE Teachers, 17.0 FTE Support Staff,
3.0 FTE Administration

## Added Positions:

3.5 FTE Teachers, 0 FTE Support Staff

Non-Replaced Positions:
0 FTE Teachers, 0 FTE Support Staff



2021-2022 Revenue Limit Worksheet
2021-22 Base Revenue (Funds 10, 38, 41)
Base Sept Membership Avg (2018+.4ss, 2019+.4ss, 2020+.4ss)/3
2021-22 Base Revenue Per Member (Ln 1 / Ln2)
2021-22 Per Member Change (A+B)
hange (A+B)
Allow Per-Member Change for Revenue Ceiling per s.121.905(1) A. Allowed Per-Member Change for 21-22
B. Low Rev Incr ((Low Rev Ceiling-(3+4A))-4C) NOT<0
C. Value of the CCDEB (21-22 DPI Computed-CCDEB Dists only)

2021-22 Maximum Revenue / Member (Ln $3+\operatorname{Ln} 4)$
Current Membership Avg (2019+.4ss, 2020+.4ss, 2021+.4ss)/3
2021-22 Rev Limit, No Exemptions (Ln7A + Ln 7B)
A. Max Rev/Memb $\times$ Cur Memb Avg (Ln $5 \times \operatorname{Ln} 6$ )
B. Hold Harmless Non-Recurring Exemption
A. Total 2021-22 Recurring Exemptions ( $\mathrm{A}+\mathrm{B}+\mathrm{C}+\mathrm{D}+\mathrm{E}$ ) A. Prior Year Carryover
B. Transfer of Service
C. Transfer of Territory/Other Reorg (if negative, include sign)
C. Transfer of Territory/Other Reorg (if negative,
D. Federal Impact Aid Loss (2019-20 to 2020-21)
E. Recurring Referenda to Exceed (If 2021-22 is first year)

Recurring Referenda to Exceed (II 2021-22 is first year)
2021-22 Lin wh Recurring Exemptions (A B + L D
A. Non-Recurring Referenda to Exceed 2021-22 Limit
A. Non-Recurring Referenda to Exceed 2021-22 Limit
B. Declining Enroliment Exemption for 2021-22 (from left)
C. Energy Efficiency Net Exemption for 2021-22 (see pg 4 for details)
D. Adjustment for Refunded or Rescinded Taxes, 2021-22
D. Adjustment for Refunded or Rescinded Taxes, 2021
E. Prior Year Open Enrollment (uncounted pupil[s])
F. Reduction for Ineligible Fund 80 Expenditures (enter as negative)

Other Adjustments (Fund 39 Bal Transfer)
WPCP and RPCP Private School Voucher Aid Deduction
202122 Re Sch Li Win All Ex Deductions
2021-22 Revenue Limit With All Exemptions (Ln $9+\operatorname{Ln} 10)$
Total Aid to be Used in Computation ( $12 \mathrm{~A}+12 \mathrm{~B}+12 \mathrm{C}+12 \mathrm{D}$ )
A. State Aid to High Poverty Districts (not

Sta Aid for Exempt Computers (Sot all districts)
D. State Aid for Exempt Personal Property (Source 691
13. Allowable Limited Revenue: (Line 11 - Line 12)
(10, 38, 41 Levies)
Total Limited Revenue To Be Used ( $\mathrm{A}+\mathrm{B}+\mathrm{C}$ )
. Total Limited Revenue To Be Used ( $\mathrm{A}+\mathrm{B}+\mathrm{C}$ )
Entries Required Below: Enter amnts needed by purpose and fund:
A. Non-Referendum Debt (inside limit) Fund 38 Src 211
C. Capital Exp, Annual Meeting Approved: Fund 41 Src 211
C. Capital Exp, Annual Meeting Approved. $\mathbf{1 5}$. $\mathrm{B}+\mathrm{C}+\mathrm{D}$ )
A. Referendum Apprvd Debt (Fund 39 Debt-Src 211)
A. Community Services (Fund 80 Src 211)
C. Prior Year Levy Chargeback for Uncollectible Taxes (Src 212)
D. Other Levy Revenue - Milwaukee \& Kenosha Only
. Other Levy Revenue - Milwauk \& Kenosha Only
Total Fall, 2021 ESTIMATED All Fund Tax Levy (14A




| SCHOOL DISTRICT OF WAUPACA |  |  |
| :---: | :---: | :---: |
| EXPENDITURE BUDGET BREAKOUT BY CATEGORY |  |  |
| GENERAL FUND 10 |  |  |
|  | 2021-2022 | 2021-2022 |
|  | Budget | Budget Hearing |
|  | Percent | Budget |
| Salary | 46.7\% | \$12,701,136 |
| Fringe Benefits | 15.5\% | \$4,212,121 |
| Operating Transfers (Spec Ed / Food Service Salary \& Fringe) | 10.2\% | \$2,774,830 |
|  |  |  |
| Non-Salary Expenses |  |  |
| Elementary (Supplies/Equipment/Books/Fees/Travel/Personal Serv) | 1.5\% | \$394,674 |
| Middle School (Supplies/Equipment/Books/Fees/Travel/Personal Serv) | 0.5\% | \$125,422 |
| High School (Supplies/Equipment/Books/Fees/Travel/Personal Serv) | 0.8\% | \$215,496 |
| Maintenance / Operation | 2.8\% | \$755,496 |
| Utilities | 3.3\% | \$885,000 |
| Transportation | 4.4\% | \$1,208,905 |
| Postage / Printing / Paper | 0.1\% | \$15,700 |
| Telephone / Internet | 0.2\% | \$45,000 |
| Technology | 1.0\% | \$284,000 |
| Co-Curricular | 0.0\% | \$0 |
| Open Enrollment | 4.0\% | \$1,100,000 |
| CESA Payments | 0.0\% | \$0 |
| Insurance | 0.9\% | \$241,008 |
| Debt Service | 0.0\% | \$0 |
| Other (Supplies, Equipment, Travel, Training, Admin, Board, Legal, etc.) | 8.1\% | \$2,213,856 |
|  |  |  |
| TOTAL | 100.0\% | \$27,172,644 |
|  |  |  |
| Formula Check |  | \$27,172,644 |


|  |  |  |  | Projected | Fund | Fund | FY20-21 | FY19-20 | FY18-19 | FY17-18 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Budget | Revenue | Balance | Balance | Actual | Actual | Actual | Actual |
|  | Fund |  | 2021-2022 | 2021-2022 | 2021-2022 | 2021-2022 | Expenses | Expenses | Expenses | Expenses |
|  |  |  |  |  |  |  |  |  |  |  |
| - |  |  |  |  |  |  |  |  |  |  |
|  | 10 | General Fund |  |  |  |  |  |  |  |  |
|  |  | Salary | \$12,701,136 |  |  |  | \$12,051,617 | \$12,208,893 | \$12,282,630 | \$12,304,562 |
| - - |  | Fringe Benefits | \$4,212,121 |  |  |  | \$3,987,853 | \$4,021,078 | \$4,207,867 | \$4,131,661 |
|  |  | Elementary Non-Salary | \$394,674 |  |  |  | \$315,859 | \$268,337 | \$318,932 | \$153,076 |
| $\cdots$ - |  | Middle School Non-Salary | \$125,422 |  |  |  | \$113,853 | \$117,205 | \$141,501 | \$138,180 |
| * * |  | High Non-Salary | \$215,496 |  |  |  | \$190,788 | \$223,369 | \$253,889 | \$273,494 |
| - |  | District Wide Non-Salary | \$6,748,965 |  |  |  | \$7,389,166 | \$6,753,589 | \$6,247,505 | \$6,559,734 |
| * |  | Transfers from Fund 27 \& 50 | \$2,774,830 |  |  |  | \$2,278,946 | \$2,423,284 | \$2,444,031 | \$2,456,605 |
| * *. |  | TOTAL FUND 10 | \$27,172,644 | \$27,172,644 | 11,423,810 | \$10,223,810 | \$26,328,083 | \$26,015,755 | \$25,896,355 | \$26,017,312 |
|  |  |  |  |  |  | (\$1.2M To Fund 49) |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |
|  | 21 | Special Revenue Trust Fund | \$230,000 | \$230,000 | \$331,110 | \$331,110 | \$155,137 | \$280,606 | \$563,066 | \$308,124 |
| * * |  |  |  |  |  |  |  |  |  |  |
| , |  |  |  |  |  |  |  |  |  |  |
| , | 27 | Special Education |  |  |  |  |  |  |  |  |
|  |  | Salary | \$3,119,132 |  |  |  | \$2,855,799 | \$2,927,735 | \$2,799,304 | \$2,776,104 |
|  |  | Fringe Benefits | \$833,937 |  |  |  | \$762,503 | \$760,008 | \$785,598 | \$790,990 |
| - . |  | Non-Salary | \$475,034 |  |  |  | \$375,722 | \$329,677 | \$339,198 | \$355,588 |
|  |  | TOTAL FUND 27 | \$4,428,103 | \$4,428,103 | \$0 | \$0 | \$3,994,025 | \$4,017,420 | \$3,924,099 | \$3,922,682 |
| - |  |  |  |  |  |  |  |  |  |  |
|  | 38 | State Trust Fund Loan | \$216,256 | \$216,256 | \$0 | \$0 | \$216,256 | \$216,256 | \$216,256 |  |
|  | 39 | Debt Service | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$3,019,005 | \$3,181,343 |
|  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |
|  | 41 | Capital Projects | \$70,264 | \$0 | \$70,264 | \$0 | \$0 | \$20,550 | \$0 | \$71,205 |
|  | 49 | Capital Projects | \$529,736 | \$1,315,000 | \$166,696 | \$951,960 | \$12,000 | \$15,528 | \$11,476 | \$1,587,766 |
|  |  |  | \$600,000 | \$1,315,000 | \$236,960 | \$951,960 | \$12,000 | \$36,078 | \$11,476 | \$1,658,971 |
|  | 50 | Food Service |  |  |  |  |  |  |  |  |
|  |  | Salary | \$512,743 |  |  |  | \$370,342 | \$440,121 | \$0 | \$650 |
|  |  | Fringe Benefits | \$90,413 |  |  |  | \$111,187 | \$117,826 | \$0 | \$0 |
|  |  | Non-Salary | \$358,900 |  |  |  | \$341,225 | \$475,645 | \$1,051,306 | \$1,218,477 |
|  |  | TOTAL FUND 50 | \$962,056 | \$939,520 | \$98,961 | \$76,425 | \$822,754 | \$1,033,592 | \$1,051,306 | \$1,219,127 |
|  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |
|  |  | TOTAL ALL FUNDS | \$33,609,059 | \$34,301,523 | \$12,090,841 | \$11,583,305 | \$31,528,254 | \$31,599,707 | \$34,681,564 | \$36,307,560 |



## Spring 2021

## Recommended Format for Budget Adoption

instructions: This recommended format contains the minimum detail that a school board should include in an adopted budget. Any subsequent
changes made by the school board to the adopted budget should be processed as required by $\mathbf{s . 6 5 . 9 0}$ (5).

| BUDGET ADOPTION 2021-22* |  |  |  |
| :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \hline \text { Audited } \\ 2019-20 \end{gathered}$ | Unaudited 2020-21 | $\begin{aligned} & \hline \text { Budget } \\ & \text { 2021-22 } \end{aligned}$ |
| GENERAL FUND (FUND 10) |  |  |  |
| Beginning Fund Balance (Account 930 000) | 9,209,784.57 | 9,943,928.07 | 11,423,809.55 |
| Ending Fund Balance, Nonspendable (Acct. 935 000) | 0.00 | 0.00 | 0.00 |
| Ending Fund Balance, Restricted (Acct. 936 000) | 0.00 | 0.00 | 0.00 |
| Transfer to Fund 49 Capital Projects | 0.00 | 0.00 | 1,200,000.00 |
| Ending Fund Balance, Assigned (Acct. 938 000) | 9,943,928.07 | 9,943,928.07 | 10,223,809.55 |
| Ending Fund Balance, Unassigned (Acct. 939 000) | 0.00 | 0.00 | 0.00 |
| TOTAL ENDING FUND BALANCE (ACCT. 930 000) | 9,943,928.07 | 11,423,809.55 | 11,423,809.55 |
| REVENUES \& OTHER FINANCING SOURCES |  |  |  |
| 100 Transfers-in | 0.00 | 0.00 | 0.00 |
| Local Sources |  |  |  |
| 210 Taxes | 12,663,482.82 | 12,155,843.38 | 11,411,950.00 |
| 240 Payments for Services | 0.00 | 143,763.56 | 0.00 |
| 260 Non-Capital Sales | 0.00 | 0.00 | 0.00 |
| 270 School Activity Income | 30,536.25 | 0.00 | 0.00 |
| 280 Interest on Investments | 62,287.92 | 6,659.49 | 7,500.00 |
| 290 Other Revenue, Local Sources | 90,595.28 | 38,219.88 | 41,000.00 |
| Subtotal Local Sources | 12,846,902.27 | 12,344,486.31 | 11,460,450.00 |
| Other School Districts Within Wisconsin |  |  |  |
| 340 Payments for Services | 939,371.00 | 920,030.00 | 799,459.00 |
| 380 Medical Service Reimbursements | 0.00 | 0.00 | 0.00 |
| 390 Other Inter-district, Within Wisconsin | 0.00 | 0.00 | 0.00 |
| Subtotal Other School Districts within Wisconsin | 939,371.00 | 920,030.00 | 799,459.00 |
| Other School Districts Outside Wisconsin |  |  |  |
| 440 Payments for Services | 0.00 | 0.00 | 0.00 |
| 490 Other Inter-district, Outside Wisconsin | 0.00 | 0.00 | 0.00 |
| Subtotal Other School Districts Outside Wisconsin | 0.00 | 0.00 | 0.00 |


| Intermediate Sources 510 Transit of Aids | 0.00 | 26,000.00 | 1,000.00 |
| :---: | :---: | :---: | :---: |
| 530 Payments for Services from CCDEB | 0.00 | 0.00 | 0.00 |
| 540 Payments for Services from CESA | 0.00 | 0.00 | 0.00 |
| 580 Medical Services Reimbursement | 0.00 | 0.00 | 0.00 |
| 590 Other Intermediate Sources | 1,414.26 | 0.00 | 0.00 |
| Subtotal Intermediate Sources | 1,414.26 | 26,000.00 | 1,000.00 |
| State Sources |  |  |  |
| 610 State Aid -- Categorical | 225,199.22 | 175,374.09 | 178,490.00 |
| 620 State Aid -- General | 9,655,146.00 | 10,667,845.00 | 11,083,621.00 |
| 630 DPI Special Project Grants | 49,392.86 | 28,544.96 | 70,000.00 |
| 640 Payments for Services | 0.00 | 0.00 | 0.00 |
| 650 Student Achievement Guarantee in Education (SAGE Grant) | 558,801.88 | 647,400.72 | 650,000.00 |
| 660 Other State Revenue Through Local Units | 0.00 | 7,492.09 | 7,000.00 |
| 690 Other Revenue | 1,740,183.65 | 1,622,972.18 | 1,581,486.00 |
| Subtotal State Sources | 12,228,723.61 | 13,149,629.04 | 13,570,597.00 |
| Federal Sources |  |  |  |
| 710 Federal Aid - Categorical | 21,189.00 | 17,766.32 | 16,203.00 |
| 720 Impact Aid | 0.00 | 0.00 | 0.00 |
| 730 DPI Special Project Grants | 198,707.66 | 867,306.89 | 708,252.00 |
| 750 IASA Grants | 356,991.85 | 380,689.92 | 513,583.00 |
| 760 JTPA | 0.00 | 0.00 | 0.00 |
| 770 Other Federal Revenue Through Local Units | 0.00 | 0.00 | 0.00 |
| 780 Other Federal Revenue Through State | 135,526.92 | 75,934.69 | 80,000.00 |
| 790 Other Federal Revenue - Direct | 0.00 | 0.00 | 0.00 |
| Subtotal Federal Sources | 712,415.43 | 1,341,697.82 | 1,318,038.00 |


| Other Financing Sources | 0.00 |  |  |
| :--- | ---: | ---: | ---: |
| 850 Reorganization Settlement | 710.00 | $2,600.00$ | $1,000.00$ |
| 860 Compensation, Fixed Assets | 0.00 | 0.00 | 0.00 |
| 870 Long-Term Obligations | $\mathbf{7 1 0 . 0 0}$ | $\mathbf{2 , 6 0 0 . 0 0}$ | $\mathbf{1 , 0 0 0 . 0 0}$ |
| Subtotal Other Financing Sources | $15,209.00$ |  |  |
| Other Revenues | 0.00 | $19,621.00$ | $17,000.00$ |
| 96 Adjustments | 0.00 | 0.00 |  |
| 970 Refund of Disbursement | 0.00 | 0.00 |  |
| 980 Medical Service Reimbursement | $5,152.80$ | $3,900.50$ | 5.00 |
| 990 Miscellaneous | $\mathbf{2 0 , 3 6 1 . 8 0}$ | $\mathbf{2 3 , 5 2 1 . 5 0}$ | $\mathbf{2 2 , 1 0 0 . 0 0}$ |
| Subtotal Other Revenues | $\mathbf{2 6 , 7 4 9 , 8 9 8 . 3 7}$ | $\mathbf{2 7 , 8 0 7 , 9 6 4 . 6 7}$ | $\mathbf{2 7 , 1 7 2 , 6 4 4 . 0 0}$ |
| TOTAL REVENUES \& OTHER FINANCING SOURCES |  |  | . |


| EXPENDITURES \& OTHER FINANCING USES |  |  |  |
| :---: | :---: | :---: | :---: |
| Instruction |  |  |  |
| 110000 Undifferentiated Curriculum | 4,468,380.64 | 4,562,242.76 | 4,701,488.00 |
| 120000 Regular Curriculum | 4,456,091.81 | 4,364,394.19 | 4,498,978.00 |
| 130000 Vocational Curriculum | 982,586.79 | 953,656.74 | 1,007,872.00 |
| 140000 Physical Curriculum | 677,727.54 | 658,170.05 | 705,422.00 |
| 160000 Co-Curricular Activities | 487,827.36 | 437,138.46 | 479,182.00 |
| 170000 Other Special Needs | 194,275.52 | 193,179.16 | 229,474.00 |
| Subtotal Instruction | 11,266,889.66 | 11,168,781.36 | 11,622,416.00 |
| Support Sources |  |  |  |
| 210000 Pupil Services | 825,182.35 | 858,066.30 | 910,028.00 |
| 220000 Instructional Staff Services | 1,850,531.64 | 1,638,438.00 | 1,708,788.00 |
| 230000 General Administration | 605,596.13 | 517,184.31 | 561,114.00 |
| 240000 School Building Administration | 1,301,897.41 | 1,217,509.44 | 1,277,941.00 |
| 250000 Business Administration | 4,849,133.31 | 5,511,456.15 | 5,673,068.00 |
| 260000 Central Services | 917,034.14 | 960,754.85 | 1,015,137.00 |
| 270000 Insurance \& Judgments | 255,335.17 | 216,517.45 | 253,362.00 |
| 280000 Debt Services | 0.00 | 0.00 | 0.00 |
| 290000 Other Support Services | 259,778.77 | 238,599.66 | 275,960.00 |
| Subtotal Support Sources | 10,864,488.92 | 11,158,526.16 | 11,675,398.00 |
| Non-Program Transactions |  |  |  |
| 410000 Inter-fund Transfers | 2,554,509.27 | 2,278,945.81 | 2,774,830.00 |
| 430000 Instructional Service Payments | 1,329,867.02 | 1,627,037.39 | 1,100,000.00 |
| 450000 Post-Secondary Scholarship Expenditures | 0.00 | 0.00 | 0.00 |
| 490000 Other Non-Program Transactions | 0.00 | 94,792.47 | 0.00 |
| Subtotal Non-Program Transactions | 3,884,376.29 | 4,000,775.67 | 3,874,830.00 |
| TOTAL EXPENDITURES \& OTHER FINANCING USES | 26,015,754.87 | 26,328,083.19 | 27,172,644.00 |

## Fund 21

| SPECIAL PROJECT FUNDS (FUNDS 21, 23, 29) |  |  |  |
| :--- | ---: | ---: | ---: |
| 900000 Beginning Fund Balance | $262,649.99$ | $259,758.56$ | $331,109.68$ |
| 900000 Ending Fund Balance | $\mathbf{2 5 9 , 7 5 8 . 5 6}$ | $\mathbf{3 3 1 , 1 0 9 . 6 8}$ | $\mathbf{3 3 1 , 1 0 9 . 6 8}$ |
| REVENUES \& OTHER FINANCING SOURCES | $\mathbf{2 7 7 , 7 1 4 . 9 1}$ | $\mathbf{2 2 6 , 4 8 7 . 8 9}$ | $\mathbf{2 3 0 , 0 0 0 . 0 0}$ |
| 100000 Instruction | 0.00 | 0.00 | 0.00 |
| 200000 Support Services | $280,606.34$ | $155,136.77$ | $230,000.00$ |
| 40000 Non-Program Transactions | 0.00 | 0.00 | 0.00 |
| TOTAL EXPENDTURES \& OTHER FINANCING USES | $280,606.34$ | $155,136.77$ | $230,000.00$ |



| State Sources <br> 610 State Aid -- Categorical | 790,727.00 | 913,233.00 | 786,841.00 |
| :---: | :---: | :---: | :---: |
| 620 State Aid -- General | 0.00 | 0.00 | 0.00 |
| 630 DPI Special Project Grants | 0.00 | 0.00 | 0.00 |
| 640 Payments for Services | 0.00 | 0.00 | 0.00 |
| 650 Achievement Gap Reduction (AGR grant) | 0.00 | 0.00 | 0.00 |
| 690 Other Revenue | 7,000.00 | 0.00 | 0.00 |
| Subtotal State Sources | 797,727.00 | 913,233.00 | 786,841.00 |
| Federal Sources |  |  |  |
| 710 Federal Aid - Categorical | 0.00 | 0.00 | 0.00 |
| 730 DPI Special Project Grants | 470,884.00 | 481,362.22 | 593,523.00 |
| 750 IASA Grants | 0.00 | 0.00 | 0.00 |
| 760 JTPA | 0.00 | 0.00 | 0.00 |
| 770 Other Federal Revenue Through Local Units | 0.00 | 0.00 | 0.00 |
| 780 Other Federal Revenue Through State | 164,316.38 | 199,391.45 | 165,000.00 |
| 790 Other Federal Revenue - Direct | 0.00 | 0.00 | 0.00 |
| Subtotal Federal Sources | 635,200.38 | 680,753.67 | 758,523.00 |
| Other Financing Sources |  | 0.00 | 0.00 |
| 860 Compensation, Fixed Assets | 0.00 | 0.00 | 0.00 |
| 870 Long-Term Obligations | 0.00 | 0.00 | 0.00 |
| Subtotal Other Financing Sources | 0.00 | 0.00 | 0.00 |
| Other Revenues |  |  |  |
| 960 Adjustments | 0.00 | 0.00 | 0.00 |
| 970 Refund of Disbursement | 0.00 | 0.00 | 0.00 |
| 990 Miscellaneous | 0.00 | 0.00 | 0.00 |
| Subtotal Other Revenues | 0.00 | 0.00 | 0.00 |
| TOTAL REVENUES \& OTHER FINANCING SOURCES | 4,017,419.81 | 3,994,024.63 | 4,428,103.00 |


| EXPENDITURES \& OTHER FINANCING USES |  |  |  |
| :---: | :---: | :---: | :---: |
| Instruction |  |  |  |
| 110000 Undifferentiated Curriculum | 0.00 | 0.00 | 0.00 |
| 120000 Regular Curriculum | 0.00 | 0.00 | 0.00 |
| 130000 Vocational Curriculum | 0.00 | 0.00 | 0.00 |
| 140000 Physical Curriculum | 0.00 | 0.00 | 0.00 |
| 150000 Special Education Curriculum | 3,058,662.29 | 2,977,140.64 | 3,300,702.00 |
| 160000 Co-Curricular Activities | 0.00 | 0.00 | 0.00 |
| 170000 Other Special Needs | 0.00 | 0.00 | 0.00 |
| Subtotal Instruction | 3,058,662.29 | 2,977,140.64 | 3,300,702.00 |
| Support Sources |  |  |  |
| 210000 Pupil Services | 525,295.00 | 545,748.76 | 605,062.00 |
| 220000 Instructional Staff Services | 202,347.02 | 181,983.39 | 201,762.00 |
| 230000 General Administration | 0.00 | 0.00 | 0.00 |
| 240000 School Building Administration | 0.00 | 0.00 | 0.00 |
| 250000 Business Administration | 17,849.83 | 67,494.59 | 74,830.00 |
| 260000 Central Services | 0.00 | 1,638.90 | 1,817.00 |
| 270000 Insurance \& Judgments | 0.00 | 0.00 | 0.00 |
| 280000 Debt Services | 0.00 | 0.00 | 0.00 |
| 290000 Other Support Services | 0.00 | 0.00 | 0.00 |
| Subtotal Support Sources | 745,491.85 | 796,865.64 | 883,471.00 |
| Non-Program Transactions |  |  |  |
| 410000 Inter-fund Transfers | 0.00 | 0.00 | 0.00 |
| 430000 Instructional Service Payments | 199,358.57 | 186,013.20 | 206,229.00 |
| 490000 Other Non-Program Transactions | 13,907.10 | 34,005.15 | 37,701.00 |
| Subtotal Non-Program Transactions | 213,265.67 | 220,018.35 | 243,930.00 |
| TOTAL EXPENDTURES \& OTHER FINANCING USES | 4,017,419.81 | 3,994,024.63 | 4,428,103.00 |



## Fumi $41 \& 49$

| CAPITAL PROJECTS FUND (FUNDS 41, 46, 48, 49) |  |  |  |
| :--- | ---: | ---: | ---: |
| 900 000 Beginning Fund Balance | $47,229.40$ | $\mathbf{2 4 0 , 4 8 7 . 7 4}$ | $\mathbf{2 3 6 , 9 6 0 . 0 0}$ |
| 900 000 Ending Fund Balance | $\mathbf{2 4 0 , 4 8 7 . 7 4}$ | $\mathbf{2 3 6 , 9 6 0 . 0 0}$ | $\mathbf{9 5 1 , 9 6 0 . 0 0}$ |
| TOTAL REVENUES \& OTHER FINANCING SOURCES | $203,820.97$ | $\mathbf{8 , 4 7 2 . 2 6}$ | $\mathbf{1 , 3 1 5 , 0 0 0 . 0 0}$ |
| 100 000 Instructional Services | 0.00 | 0.00 | 0.00 |
| 200000 Support Services | $10,562.63$ | $12,000.00$ | $529,736.00$ |
| 300000 Community Services | 0.00 | 0.00 | 0.00 |
| 400 000 Non-Program Transactions | 0.00 | 0.00 | $\mathbf{7 0 , 2 6 4 . 0 0}$ |
| TOTAL EXPENDITURES \& OTHER FINANCING USES | $\mathbf{1 0 , 5 6 2 . 6 3}$ | $\mathbf{1 2 , 0 0 0 . 0 0}$ | $\mathbf{6 0 0 , 0 0 0 . 0 0}$ |



A budget summary, notice of the place where the budget in detail may be examined, the time and place for a public hearing on the budget must be published or distributed under s. 65.90. The required minimum detail for the published summary is as follows:

| GENERAL FUND | $\begin{aligned} & \hline \text { Audited } \\ & 2019-20 \end{aligned}$ | Unaudited 2020-21 | $\begin{aligned} & \hline \text { Budget } \\ & \text { 2021-22 } \end{aligned}$ |
| :---: | :---: | :---: | :---: |
| Beginning Fund Balance | 9,209,784.57 | 9,943,928.07 | 11,423,809.55 |
| Ending Fund Balance | 9,943,928.07 | 11,423,809.55 | 11,423,809.55 |
| REVENUES \& OTHER FINANCING SOURCES |  |  |  |
| Transfers-In (Source 100) | 0.00 | 0.00 | 0.00 |
| Local Sources (Source 200) | 12,846,902.27 | 12,344,486.31 | 11,460,450.00 |
| Inter-district Payments (Source $300+400$ ) | 939,371.00 | 920,030.00 | 799,459.00 |
| Intermediate Sources (Source 500) | 1,414.26 | 26,000.00 | 1,000.00 |
| State Sources (Source 600) | 12,228,723.61 | 13,149,629.04 | 13,570,597.00 |
| Federal Sources (Source 700) | 712,415.43 | 1,341,697.82 | 1,318,038.00 |
| All Other Sources (Source $800+900$ ) | 21,071.80 | 26,121.50 | 23,100.00 |
| TOTAL REVENUES \& OTHER FINANCING SOURCES | 26,749,898.37 | 27,807,964.67 | 27,172,644.00 |
| EXPENDITURES \& OTHER FINANCING USES |  |  |  |
| Instruction (Function 100 000) | 11,266,889.66 | 11,168,781.36 | 11,622,416.00 |
| Support Services (Function 200 000) | 10,864,488.92 | 11,158,526.16 | 11,675,398.00 |
| Non-Program Transactions (Function 400 000) | 3,884,376.29 | 4,000,775.67 | 3,874,830.00 |
| TOTAL EXPENDITURES \& OTHER FINANCING USES | 26,015,754.87 | 26,328,083.19 | 27,172,644.00 |



| FOOD SERVICE FUND | Audited 2019-20 | Unaudited 2020-21 | Budget 2021-22 |
| :---: | :---: | :---: | :---: |
| Beginning Fund Balance | 0.00 | 0.00 | 98,961.33 |
| Ending Fund Balance | 0.00 | 98,961.33 | 76,425.33 |
| REVENUES \& OTHER FINANCING SOURCES | 1,033,591.69 | 921,714.88 | 939,520.00 |
| EXPENDITURES \& OTHER FINANCING USES | 1,033,591.69 | 822,753.55 | 962,056.00 |
| Total Expenditures and Other Financing Uses |  |  |  |
| ALL FUNDS | Audited <br> 2019-20 | Unaudited 2020-21 | Budget 2021-22 |
| GROSS TOTAL EXPENDITURES -- ALL FUNDS | 31,574,191.63 | 31,528,254.27 | 33,609,059.28 |
| Interfund Transfers (Source 100) - ALL FUNDS | 2,554,509.27 | 2,278,945.81 | 2,774,830.00 |
| Refinancing Expenditures (FUND 30) | 0.00 | 0.00 | 0.00 |
| NET TOTAL EXPENDITURES -- ALL FUNDS | 29,019,682.36 | 29,249,308.46 | 30,834,229.28 |
| PERCENTAGE INCREASE - NET TOTAL FUND EXPENDITURES FROM PRIOR YEAR |  | 0.79\% | 5.42\% |
|  |  |  |  |
| PROPOSED PROPERTY TAX LEVY |  |  |  |
| FUND | Audited 2019-20 | Unaudited 2020-21 | Budget 2021-22 |
| General Fund | 12,647,024.00 | 12,152,170.00 | 11,408,250.00 |
| Referendum Debt Service Fund | 0.00 | 0.00 | 0.00 |
| Non-Referendum Debt Service Fund | 216,256.00 | 216,256.00 | 216,256.00 |
| Capital Expansion Fund | 70,000.00 | 0.00 | 0.00 |
| Propery Tax Chargeback | 0.00 | 0.00 | 94,792.00 |
| TOTAL SCHOOL LEVY | 12,933,280.00 | 12,368,426.00 | 11,719,298.00 |
| PERCENTAGE INCREASE -TOTAL LEVY FROM PRIOR YEAR |  | -4.37\% | -5.25\% |




This world of ours... must avoid becoming a community of Dreadrul fear and Hate, and Be, instead, a PROUD confederation of mutual trust and respect.

Dwight D. Eisenhower

## A man who wants to lead the orchestra must turn his back on the c̀rowd. - Max Lucado

"The mind is not a vessel to be filled, but a fire to be kindled." Plutarch, Greek Historian,


